

**Pecan Plantation Owner's Association
Consolidated Forecast
For the Year Ending October 31,2009**

Print Date
FY 2009

Department	Actual	Actual	Actual	Actual	Actual	Actual	May	June	July	August	Sept	Oct	Forecast	Budget	Variance
	November	December	January	February	March	April							Total		
Department Roads															
Revenue	8,530	5,367	5,763	6,917	(4,850)	10,655	6,125	6,125	6,125	6,125	4,000	4,000	64,882	271,656	(206,774)
Payroll & Related	(21,930)	(22,764)	(21,359)	(19,871)	(19,795)	(18,426)	(19,900)	(19,900)	(19,900)	(19,900)	(19,900)	(19,900)	(243,545)	(276,369)	32,824
Other Expenses	(5,624)	(4,349)	(3,089)	(2,607)	(7,940)	(3,045)	(6,085)	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)	(56,739)	(60,620)	3,881
Departmental Income (Loss)	(19,024)	(21,746)	(18,685)	(15,561)	(32,585)	(10,816)	(19,860)	(18,575)	(18,575)	(18,575)	(20,700)	(20,700)	(235,402)	(65,333)	(170,069)
PPOA Corporate															
Assessment	95,423	94,238	93,688	93,239	94,262	93,987	94,562	94,694	94,825	94,956	95,087	95,218	1,134,179	1,134,060	119
Revenue	10,765	12,776	7,115	10,192	14,831	9,041	9,000	9,000	9,000	9,000	9,000	9,000	118,720	205,224	(86,504)
Payroll & Related	(33,497)	(34,669)	(35,837)	(31,614)	(35,535)	(35,052)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(398,204)	(448,123)	49,919
Other Expenses	(24,940)	(23,905)	(14,086)	(45,217)	(13,954)	(39,703)	(21,105)	(20,132)	(15,958)	(15,994)	(21,710)	(16,414)	(273,118)	(232,552)	(40,566)
Departmental Income (Loss)	47,751	48,440	50,880	26,600	59,604	28,273	50,457	51,562	55,867	55,962	50,377	55,804	581,577	658,608	(77,031)
ACC															
Revenue	85	55	440	110	110	165	125	345	155	155	155	155	2,055	3,010	(955)
Cost of Sales	(19)	(57)	(152)	19	(76)	(38)	-	(140)	(35)	(35)	(35)	(35)	(603)	(1,120)	517
Payroll & Related	(3,916)	(3,886)	(4,145)	(3,378)	(3,891)	(3,771)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(46,387)	(51,818)	5,431
Other Expenses	(31)	(26)	-	(23)	(269)	(49)	(145)	(70)	(70)	(120)	(95)	(70)	(968)	(1,800)	832
Departmental Income (Loss)	(3,881)	(3,914)	(3,857)	(3,272)	(4,126)	(3,693)	(3,920)	(3,765)	(3,850)	(3,900)	(3,875)	(3,850)	(45,903)	(51,728)	5,825
Security															
Revenue	3,675	5,075	6,765	6,969	7,720	11,400	7,000	7,700	7,000	7,750	5,400	4,350	80,804	81,684	(880)
Payroll & Related	(37,419)	(39,102)	(38,864)	(29,742)	(32,077)	(31,381)	(33,000)	(34,800)	(34,800)	(34,800)	(33,200)	(32,200)	(411,385)	(469,623)	58,238
Other Expenses	(5,069)	(5,259)	(4,708)	(4,563)	(4,837)	(5,655)	(5,765)	(5,165)	(6,105)	(5,165)	(5,465)	(5,515)	(63,271)	(91,647)	28,376
Departmental Income (Loss)	(38,813)	(39,286)	(36,807)	(27,336)	(29,194)	(25,636)	(31,765)	(32,265)	(33,905)	(32,215)	(33,265)	(33,365)	(393,852)	(479,586)	85,734
Communications															
Revenue	12,953	13,455	14,503	14,091	14,477	14,218	14,012	13,812	14,028	14,039	13,839	13,951	167,379	167,871	(493)
Payroll & Related	(9,235)	(9,546)	(9,739)	(8,821)	(9,491)	(9,235)	(9,603)	(9,603)	(9,603)	(9,603)	(9,608)	(9,779)	(113,868)	(114,355)	487
Other Expenses	(9,260)	(10,119)	(9,150)	(10,055)	(9,207)	(10,030)	(10,971)	(10,971)	(10,971)	(10,971)	(10,971)	(10,971)	(123,644)	(130,084)	6,440
Departmental Income (Loss)	(5,542)	(6,210)	(4,386)	(4,785)	(4,221)	(5,047)	(6,562)	(6,762)	(6,546)	(6,535)	(6,739)	(6,798)	(70,133)	(76,567)	6,434
Food & Beverage															
Revenue	77,721	91,310	62,300	59,879	68,926	85,016	108,147	101,658	102,351	88,100	86,682	79,588	1,011,678	1,059,343	(47,665)
Cost of Sales	(37,831)	(30,635)	(29,814)	(26,088)	(26,523)	(32,154)	(45,434)	(42,696)	(42,987)	(37,002)	(36,408)	(33,418)	(420,990)	(457,962)	36,972
Payroll & Related	(38,768)	(45,812)	(42,132)	(37,668)	(39,812)	(43,105)	(44,542)	(46,528)	(46,299)	(45,810)	(43,849)	(42,259)	(516,584)	(538,642)	22,058
Other Expenses	(9,551)	(15,847)	(10,476)	(7,641)	(7,414)	(9,692)	(14,972)	(13,936)	(14,698)	(12,251)	(14,580)	(12,368)	(143,426)	(165,856)	22,430
Departmental Income (Loss)	(8,429)	(984)	(20,122)	(11,518)	(4,823)	65	3,199	(1,502)	(1,633)	(6,963)	(8,155)	(8,457)	(69,322)	(103,117)	33,795
Inn															
Revenue	8,671	11,655	4,808	5,313	7,648	13,026	11,418	11,515	11,515	11,150	13,268	13,268	123,255	126,469	(3,214)
Payroll & Related	(13,616)	(14,860)	(16,899)	(14,201)	(12,912)	(13,324)	(13,882)	(13,690)	(13,882)	(13,882)	(13,690)	(14,115)	(168,954)	(164,506)	(4,448)
Other Expenses	(1,862)	(2,677)	(1,010)	(762)	(2,043)	(1,649)	(1,522)	(1,522)	(1,772)	(1,471)	(1,725)	(1,725)	(19,739)	(20,391)	652
Departmental Income (Loss)	(6,807)	(5,882)	(13,101)	(9,650)	(7,307)	(1,947)	(3,986)	(3,697)	(4,139)	(4,203)	(2,147)	(2,572)	(65,438)	(58,428)	(7,010)

**Pecan Plantation Owner's Association
Consolidated Forecast
For the Year Ending October 31,2009**

Print Date
FY 2009

Department	Actual	Actual	Actual	Actual	Actual	Actual	May	June	July	August	Sept	Oct	Forecast	Budget	Variance
	November	December	January	February	March	April							Total		
PPCC Corporate															
Assessment	134,981	135,358	135,453	135,122	135,122	135,122	136,078	136,266	136,455	136,644	136,833	137,022	1,630,456	1,631,940	(1,484)
Revenue	4,711	5,500	7,488	3,357	9,928	5,513	5,457	6,213	5,469	5,476	6,233	5,488	70,833	69,235	1,599
Payroll & Related	(23,120)	(27,787)	(26,266)	(25,058)	(27,674)	(27,758)	(25,630)	(24,630)	(24,630)	(24,630)	(24,630)	(24,630)	(306,443)	(312,513)	6,070
Other Expenses	(23,432)	(30,909)	(29,611)	(26,513)	(23,687)	(23,042)	(23,599)	(31,826)	(29,325)	(28,365)	(29,103)	(28,467)	(327,879)	(341,698)	13,819
Departmental Income (Loss)	93,140	82,162	87,064	86,908	93,689	89,835	92,306	86,023	87,969	89,125	89,333	89,413	1,066,967	1,046,963	20,004
PPCC Member Services															
Other Expenses	(4,026)	(6,218)	(7,226)	(4,467)	(6,680)	(3,182)	(7,400)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(64,199)	(42,203)	(21,996)
Departmental Income (Loss)	(4,026)	(6,218)	(7,226)	(4,467)	(6,680)	(3,182)	(7,400)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(64,199)	(42,203)	(21,996)
Stables															
Revenue	4,000	4,000	4,000	4,000	4,180	4,473	4,500	4,500	4,500	4,500	4,500	4,500	51,653	43,200	8,453
Payroll & Related	(215)	(215)	(221)	(221)	(221)	(215)	(220)	(220)	(220)	(220)	(220)	(220)	(2,628)	(2,640)	12
Other Expenses	(1,329)	(1,412)	(2,547)	(1,638)	(2,806)	(2,881)	(1,661)	(1,661)	(1,661)	(1,661)	(1,661)	(1,661)	(22,579)	(19,932)	(2,647)
Departmental Income (Loss)	2,456	2,373	1,232	2,141	1,153	1,377	2,619	2,619	2,619	2,619	2,619	2,619	26,446	20,628	5,818
Sports & Recreation															
Revenue	969	2,362	794	1,074	805	1,166	860	3,185	3,185	1,030	805	685	16,920	13,675	3,245
Payroll & Related	(13,213)	(13,813)	(13,780)	(12,079)	(13,264)	(12,562)	(16,188)	(23,768)	(23,768)	(22,763)	(15,887)	(14,167)	(195,252)	(220,055)	24,803
Other Expenses	(5,073)	(10,285)	(10,156)	(5,029)	(5,839)	(4,965)	(8,909)	(8,484)	(9,114)	(9,859)	(8,259)	(9,314)	(95,286)	(96,344)	1,058
Departmental Income (Loss)	(17,317)	(21,736)	(23,142)	(16,034)	(18,298)	(16,361)	(24,237)	(29,067)	(29,697)	(31,592)	(23,341)	(22,796)	(273,618)	(302,724)	29,106
Facility Maintenance															
Payroll & Related	(4,538)	(4,676)	(1,341)	(3,907)	(3,729)	(3,589)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(45,780)	(94,556)	48,776
Other Expenses	(5,387)	(3,283)	(12,264)	(6,273)	(5,608)	(4,955)	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	(70,770)	(92,538)	21,768
Departmental Income (Loss)	(9,925)	(7,959)	(13,605)	(10,180)	(9,337)	(8,544)	(9,500)	(9,500)	(9,500)	(9,500)	(9,500)	(9,500)	(116,550)	(187,094)	70,544
Pro Shop															
Revenue	39,129	59,570	33,710	36,424	38,653	45,556	52,869	43,962	50,105	45,020	54,392	48,210	547,600	551,230	(3,630)
Cost of Sales	(9,665)	(30,552)	(9,785)	(11,360)	(13,342)	(9,782)	(14,760)	(9,840)	(13,530)	(12,915)	(18,860)	(13,530)	(167,921)	(172,118)	4,197
Payroll & Related	(13,285)	(14,092)	(13,765)	(12,299)	(13,771)	(13,522)	(14,256)	(14,884)	(14,900)	(14,900)	(14,900)	(14,900)	(169,474)	(175,982)	6,508
Other Expenses	(4,802)	(3,354)	(5,219)	(4,148)	(2,632)	(3,826)	(3,526)	(3,274)	(3,136)	(5,505)	(3,401)	(2,956)	(45,778)	(55,227)	9,449
Departmental Income (Loss)	11,377	11,572	4,941	8,617	8,908	18,426	20,327	15,964	18,540	11,700	17,231	16,825	164,427	147,902	16,525
Golf Course															
Payroll & Related	(26,398)	(25,944)	(22,364)	(21,904)	(22,031)	(24,069)	(25,600)	(25,600)	(25,600)	(25,600)	(25,600)	(25,600)	(296,310)	(345,621)	49,311
Other Expenses	(12,874)	(8,522)	(11,039)	(15,262)	(15,929)	(22,984)	(20,143)	(15,661)	(22,471)	(19,511)	(15,077)	(15,077)	(194,550)	(214,550)	20,000
Departmental Income (Loss)	(39,272)	(34,466)	(33,403)	(37,166)	(37,960)	(47,053)	(45,743)	(41,261)	(48,071)	(45,111)	(40,677)	(40,677)	(490,860)	(560,171)	69,311
Marina															
Revenue	26,695	21,107	22,336	23,172	30,681	32,777	30,600	31,600	31,600	31,600	26,374	25,286	333,829	708,706	(374,877)
Cost of Sales	(16,284)	(18,950)	(12,041)	(11,909)	(17,268)	(19,733)	(17,800)	(19,276)	(19,276)	(19,276)	(14,000)	(15,425)	(201,238)	(521,171)	319,933
Payroll & Related	(7,625)	(7,952)	(7,921)	(6,437)	(7,906)	(7,428)	(8,041)	(7,950)	(8,144)	(8,144)	(8,052)	(7,906)	(93,506)	(93,063)	(443)
Other Expenses	(3,019)	(3,033)	(3,159)	(3,699)	(5,620)	(3,761)	(3,333)	(3,093)	(3,500)	(3,500)	(3,019)	(3,500)	(42,236)	(37,146)	(5,090)
Departmental Income (Loss)	(233)	(8,828)	(785)	1,127	(113)	1,855	1,426	1,281	680	680	1,303	(1,544)	(3,151)	57,325	(60,476)
Departmental Income (Loss)	1,455	(12,682)	(31,002)	(14,576)	8,710	17,552	17,361	6,055	4,759	(3,508)	7,464	9,401	10,988	4,475	6,514

TOTALS

Total Assessment Rev	2,764,635	2,766,000	(1,365)
Total Departmental Rev	2,589,608	3,301,302	(711,694)
Cost of Sales	(790,752)	(1,152,371)	361,620
Payroll & Related	(3,008,320)	(3,307,867)	299,547
Other Expenses	(1,544,182)	(1,602,589)	58,407
Net Income (Loss)	10,988	4,475	6,514