

**Pecan Plantation Owner's Association  
Consolidated Income Statement  
FY 2008 Budget and Five Year Forecast 2009-2013**

| Description                             | FY 2008        | FY 2009         | FY 2010         | FY 2011          | FY 2012          | FY 2013          |
|---|----------------|-----------------|-----------------|------------------|------------------|------------------|
| <b>Profit (Loss) by Department</b>      |                |                 |                 |                  |                  |                  |
| Roads                                   | 78,439         | 71,568          | 64,254          | 56,475           | 52,480           | 48,121           |
| ACC                                     | (82,046)       | (86,181)        | (90,523)        | (95,082)         | (99,843)         | (104,843)        |
| Security                                | (462,389)      | (488,577)       | (516,088)       | (544,987)        | (573,956)        | (604,405)        |
| Communications                          | (81,228)       | (90,189)        | (99,634)        | (109,583)        | (118,056)        | (127,010)        |
| Food & Beverage                         | (85,264)       | (51,020)        | (35,019)        | (17,672)         | 1,108            | 21,408           |
| Inn                                     | (38,873)       | (50,776)        | (43,338)        | (48,432)         | (54,747)         | (61,471)         |
| Grounds                                 | (103,371)      | (109,120)       | (115,153)       | (121,483)        | (127,784)        | (134,399)        |
| Membership Services                     | (53,323)       | (55,456)        | (57,674)        | (59,981)         | (62,530)         | (65,188)         |
| Stables                                 | 30,430         | 30,090          | 29,719          | 29,316           | 29,656           | 29,988           |
| Sports & Recreation                     | (106,965)      | (112,694)       | (118,709)       | (125,023)        | (131,451)        | (138,201)        |
| Facility Maintenance                    | (171,046)      | (179,215)       | (187,776)       | (196,748)        | (206,150)        | (216,005)        |
| Golf                                    | (371,896)      | (402,224)       | (434,174)       | (467,824)        | (497,728)        | (529,284)        |
| Marina                                  | 32,460         | 20,085          | 6,909           | (7,105)          | (18,651)         | (30,971)         |
| Community Center                        | (149,879)      | (156,965)       | (164,384)       | (172,153)        | (180,245)        | (188,719)        |
| PPOA/PPCC                               | 1,695,511      | 1,702,211       | 1,705,657       | 1,710,896        | 1,723,521        | 1,739,670        |
| <b>Total Departmental Profit (Loss)</b> | <b>130,562</b> | <b>41,537</b>   | <b>(55,932)</b> | <b>(169,386)</b> | <b>(264,377)</b> | <b>(361,308)</b> |
| <b>\$\$ Increase</b>                    | <b>#REF!</b>   | <b>(89,025)</b> | <b>(97,468)</b> | <b>(113,455)</b> | <b>(94,990)</b>  | <b>(96,931)</b>  |
| <b>% Increase</b>                       | <b>#REF!</b>   | <b>-68.2%</b>   | <b>-234.7%</b>  | <b>202.8%</b>    | <b>-16.3%</b>    | <b>2.0%</b>      |
| <b>Cash From Opns</b>                   |                |                 |                 |                  |                  |                  |
| <b>Available Cash Balance Brt Fwd</b>   | 243,831        | 396,146         | 423,528         | 354,538          | 169,333          | (110,294)        |
| Plus: Interest earned                   | 9,753          | 15,846          | 16,941          | 14,182           | 14,749           | -                |
| Plus: Current year cash flow            | 130,562        | 41,537          | (55,932)        | (169,386)        | (264,377)        | (361,308)        |
| Plus: Recovery of use tax payment       | 42,000         | -               | -               | -                | -                | -                |
| Less: Current Year Bonus                | (30,000)       | (30,000)        | (30,000)        | (30,000)         | (30,000)         | (30,000)         |
| <b>Net Available Operating Cash</b>     | <b>396,146</b> | <b>423,528</b>  | <b>354,538</b>  | <b>169,333</b>   | <b>(110,294)</b> | <b>(501,602)</b> |