

**01 - Pecan Plantation Owners Association  
Statement of Revenues & Expenses  
March, 2009**

Current Month		
Actual	Budget	Over(Under) Budget
229,384	230,000	-616
193,109	267,658	-74,549
<u>422,493</u>	<u>497,658</u>	<u>-75,165</u>
57,210	84,995	27,785
<u>365,283</u>	<u>412,663</u>	<u>-47,380</u>
242,108	270,797	-28,689
1,505	9,250	-7,745
11,144	10,796	348
-66	0	-66
25,059	24,960	99
10,139	9999	140
66,684	93,106	-26,422
<u>356,573</u>	<u>418,908</u>	<u>-62,335</u>
8,710	-6,245	14,955

Current Month		
Actual	Budget	Over(Under) Budget
-4,126	-4,205	79
-4,221	-6,002	1,781
-4,823	-11,328	6,505
-29,051	-39,747	10,696
-113	4,123	-4,236
-6,680	-4,916	-1,764
-32,585	-9,192	-23,393
-7,308	-4,259	-3,049
-29,195	-44,705	15,510
1,153	1,319	-166
-18,299	-19,708	1,409
153,293	147,451	5,842
-9,337	-15,076	5,739
<u>8,710</u>	<u>-6,245</u>	<u>14,955</u>

Current Month
1,983,225
42,902
15,828
720
-9
<u>\$2,011,028</u>

**Operating Revenues**

Operations Assessment	1,146,885	1,147,040	-155
Operating Departments	964,767	1,237,956	-273,189
<b>Total Operating Revenues</b>	<b>2,111,652</b>	<b>2,384,996</b>	<b>-273,344</b>

**Cost of Goods Sold**

Operating Departments	302,331	403,803	101,472
<b>Gross Operating Profit</b>	<b>1,809,320</b>	<b>1,981,193</b>	<b>-171,873</b>

**Operating Expenses**

Labor, Taxes & Benefits	1,235,838	1,329,313	-93,475
Legal & Accounting	60,375	52,250	8,125
Insurance	54,641	53,980	661
Real Estate Taxes	4,540	5,000	-460
Utilities	141,103	131,616	9,487
Administrative & General	57,080	57,786	-706
Operating Departments	303,843	365,393	-61,550
<b>Total Operating Expenses</b>	<b>1,857,420</b>	<b>1,995,338</b>	<b>-137,918</b>
<b>Net Income Before Depreciation</b>	<b>-48,100</b>	<b>-14,145</b>	<b>-33,955</b>

**Statement of Departmental Profit (Loss)**

ACC	-19,049	-21,119	2,070
Communications	-25,145	-30,099	4,954
Food & Beverage	-45,875	-60,865	14,990
Golf	-136,852	-167,017	30,165
Marina	-8,833	20,573	-29,406
Membership Services	-28,617	-20,440	-8,177
Roads & Grounds	-107,603	-36,542	-71,061
Inn	-42,746	-26,276	-16,470
Security	-171,436	-204,566	33,130
Stables	9,356	6,595	2,761
Sports & Recreation	-96,528	-96,069	-459
Administrative & General	676,236	697,413	-21,177
Facility Maintenance	-51,008	-75,733	24,725
<b>Departmental Income (Loss)</b>	<b>-48,100</b>	<b>-14,145</b>	<b>-33,955</b>

**Reserve-Replacement Cash**

Beginning Bal. Cash & Cash Equivalents	2,092,969
Fund Assessment Payments Received	224,219
Less Payments	32,778
Interest Earned	21,740
Service Charges, Fees & Other Exp	122
<b>Ending R&amp;R Cash Account Balance</b>	<b>\$2,306,028</b>
Less: Committed not Disbursed	55,636
Plus: Road & Bridge Receivable + Interest	330,610
<b>Net Cash &amp; Cash Equivalents</b>	<b>\$2,581,002</b>

Year to Date		
Actual	Budget	Over(Under) Budget
1,146,885	1,147,040	-155
964,767	1,237,956	-273,189
<u>2,111,652</u>	<u>2,384,996</u>	<u>-273,344</u>
302,331	403,803	101,472
<u>1,809,320</u>	<u>1,981,193</u>	<u>-171,873</u>
1,235,838	1,329,313	-93,475
60,375	52,250	8,125
54,641	53,980	661
4,540	5,000	-460
141,103	131,616	9,487
57,080	57,786	-706
303,843	365,393	-61,550
<u>1,857,420</u>	<u>1,995,338</u>	<u>-137,918</u>
-48,100	-14,145	-33,955

Year to Date		
Actual	Budget	Over(Under) Budget
-19,049	-21,119	2,070
-25,145	-30,099	4,954
-45,875	-60,865	14,990
-136,852	-167,017	30,165
-8,833	20,573	-29,406
-28,617	-20,440	-8,177
-107,603	-36,542	-71,061
-42,746	-26,276	-16,470
-171,436	-204,566	33,130
9,356	6,595	2,761
-96,528	-96,069	-459
676,236	697,413	-21,177
-51,008	-75,733	24,725
<u>-48,100</u>	<u>-14,145</u>	<u>-33,955</u>

Year to Date	
2,092,969	
224,219	
32,778	
21,740	
122	
<u>\$2,306,028</u>	
55,636	
330,610	
<u>\$2,581,002</u>	