## Pecan Plantation Owners Association For the Month and the One Month Ending December 31, 2009

Cı	urrent Month				Year to Date	
	arrone moner	Over(Under)			roar to Bato	Over(Under)
Actual	Budget	Budget		Actual	Budget	Budget
		g	Operating Revenues			g
233,534	229,280	4,254	Operations Assessment	462,708	458,560	4,148
233,278	249,117	(15,839)	Operating Departments	434,649	459,538	(24,889)
466,812	478,397	(11,585)	Total Operating Revenues	897,357	918,098	(20,741)
			Cost of Goods Sold			
78,439	88,449	10,010	Operating Departments	134,130	149,851	15,721
388,373	389,948	(1,575)	Gross Operating Profit	763,227	768,247	(5,020)
			Operating Expenses			
250,322	260,462	(10,140)	Labor, Taxes & Benefits	474,964	515,432	(40,468)
20,483	22,000	(1,517)	Legal & Accounting	35,624	28,000	7,624
			Insurance			
10,982 0	12,300 0	(1,318) 0	Real Estate Taxes	21,964 0	24,600 0	(2,636)
29,885	26,204	3,681	Utilities	57,848	52,366	5,482
•						
14,224	16,700	(2,476)	Administrative & General	25,900	29,900	(4,000)
65,386 	64,173	1,213	Operating Departments	116,082	131,882	(15,800)
391,282	401,839	(10,557)	Total Operating Expenses	732,382	782,180	(49,798)
(2,909)	(11,891)	8,982	Net Income Before Depreciation	30,845	(13,933)	44,778
Current Month			Statement of Departmental Profit (Loss)		Year to Date	
		Over(Under)	<u> </u>	-		Over(Under)
Actual	Budget	Budget		Actual	Budget	Budget
(4,188)	(4,140)	(48)	ACC	(8,597)	(8,280)	(317)
(3,422)	(5,197)	1,775	Communications	(7,863)	(12,554)	4,691
(9,458)	(8,180)	(1,278)	Food & Beverage	(13,803)	(14,923)	1,120
(25,312)	(21,450)	(3,862)	Golf	(49,211)	(44,887)	(4,324)
	(24)	17	Marina	1,469	1,395	(4,324)
(7)		1,104	Membership Services		(7,800)	1,533
(3,246)	(4,350)		•	(6,267)		
(13,533)	(20,285)	6,752	Roads & Grounds	(20,508)	(45,339)	24,831
(6,089)	(5,077)	(1,012)	Inn	(8,379)	(12,804)	4,425
(31,810)	(36,585)	4,775	Security	(60,713)	(74,286)	13,573
(743)	436	(1,179)	Stables	(960)	872	(1,832)
(17,853)	(19,243)	1,390	Sports & Recreation	(36,191)	(39,086)	2,895
121,450	121,839	(389)	Administrative & General	255,877	263,378	(7,501)
(8,698)	(9,635)	937	Facility Maintenance	(14,009)	(19,619)	5,610
(2,909)	(11,891)	8,982	Departmental Income (Loss)	30,845	(13,933)	44,778
Current Month			Reserve-Replacement Cash		Year to Date	
2,183,302			Beginning Bal. Cash & Cash Equivalents	2,138,358		
37,210			Fund Assessment Payments Received	97,308		
18,407			Less Payments	34,847		
3,304			Interest Earned	4,594		
14			Service Charges, Fees & Other Exp	18		
			Ending R&R Cash Account Balance	\$2,205,395		
			Less: Committed not Disbursed	470.500		
			Less: Committed not Disbursed Plus: Road & Bridge Receivable + Interest	470,500 339.835		
\$2,205,395			Less: Committed not Disbursed Plus: Road & Bridge Receivable + Interest Net Cash & Cash Equivalents	470,500 339,835 \$2,074,730		