

**Pecan Plantation Owner's Association  
Consolidated Forecast  
For the Year Ending October 31,2009**

Print Date 08/14/09

	FY 2009												Forecast Total	Budget	Variance
	Actual November	Actual December	Actual January	Actual February	Actual March	Actual April	Actual May	Actual June	Actual July	August	Sept	Oct			
<b>Department Roads</b>															
Revenue	8,530	5,367	5,763	6,917	(4,850)	10,655	7,872	7,958	10,980	6,125	4,000	4,000	<b>73,317</b>	271,656	(198,339)
Payroll & Related	(21,930)	(22,764)	(21,359)	(19,871)	(19,795)	(18,426)	(18,001)	(18,528)	(18,792)	(19,900)	(19,900)	(19,900)	<b>(239,166)</b>	(276,369)	37,203
Other Expenses	(5,624)	(4,349)	(3,089)	(2,607)	(7,940)	(3,045)	(5,239)	(4,000)	(6,253)	(8,800)	(5,800)	(5,800)	<b>(62,546)</b>	(60,620)	(1,926)
Departmental Income (Loss)	(19,024)	(21,746)	(18,685)	(15,561)	(32,585)	(10,816)	(15,368)	(14,570)	(14,065)	(22,575)	(21,700)	(21,700)	<b>(228,395)</b>	(65,333)	(163,062)
<b>PPOA Corporate</b>															
Assessment	95,423	94,238	93,688	93,239	94,262	93,987	94,293	93,931	93,931	93,931	93,931	93,931	<b>1,128,785</b>	1,134,060	(5,275)
Revenue	10,765	12,776	7,115	10,192	14,831	9,041	11,937	17,874	14,597	9,000	9,000	9,000	<b>136,128</b>	205,224	(69,096)
Payroll & Related	(33,497)	(34,669)	(35,837)	(31,614)	(35,535)	(35,052)	(29,214)	(29,402)	(48,239)	(33,340)	(33,340)	(33,340)	<b>(413,079)</b>	(448,123)	35,044
Other Expenses	(24,940)	(23,905)	(14,086)	(45,217)	(13,954)	(39,703)	(22,646)	(24,332)	(17,605)	(19,769)	(25,985)	(24,689)	<b>(296,831)</b>	(232,553)	(64,278)
Departmental Income (Loss)	47,751	48,440	50,880	26,600	59,604	28,273	54,370	58,071	42,684	49,822	43,606	44,902	<b>555,003</b>	658,608	(103,605)
<b>ACC</b>															
Revenue	85	55	440	110	110	165	55	-	110	155	155	155	<b>1,595</b>	3,010	(1,415)
Cost of Sales	(19)	(57)	(152)	19	(76)	(38)	(38)	-	(19)	(35)	(35)	(35)	<b>(485)</b>	(1,120)	635
Payroll & Related	(3,916)	(3,886)	(4,145)	(3,378)	(3,891)	(3,771)	(4,193)	(3,899)	(4,124)	(3,900)	(3,900)	(3,900)	<b>(46,903)</b>	(51,818)	4,915
Other Expenses	(31)	(26)	-	(23)	(269)	(49)	(26)	(34)	(34)	(120)	(95)	(70)	<b>(777)</b>	(1,800)	1,023
Departmental Income (Loss)	(3,881)	(3,914)	(3,857)	(3,272)	(4,126)	(3,693)	(4,202)	(3,933)	(4,067)	(3,900)	(3,875)	(3,850)	<b>(46,570)</b>	(51,728)	5,158
<b>Security</b>															
Revenue	3,675	5,075	6,765	6,969	7,720	11,400	6,402	6,370	9,119	7,750	5,400	4,350	<b>80,995</b>	81,684	(689)
Payroll & Related	(37,419)	(39,102)	(38,864)	(29,742)	(32,077)	(31,381)	(32,246)	(32,840)	(34,160)	(34,800)	(33,200)	(32,200)	<b>(408,031)</b>	(469,623)	61,592
Other Expenses	(5,069)	(5,259)	(4,708)	(4,563)	(4,837)	(5,655)	(4,804)	(4,639)	(6,669)	(5,165)	(5,465)	(5,515)	<b>(62,348)</b>	(91,647)	29,299
Departmental Income (Loss)	(38,813)	(39,286)	(36,807)	(27,336)	(29,194)	(25,636)	(30,648)	(31,109)	(31,710)	(32,215)	(33,265)	(33,365)	<b>(389,384)</b>	(479,586)	90,202
<b>Communications</b>															
Revenue	12,953	13,455	14,503	14,091	14,477	14,218	13,733	14,546	15,411	14,039	13,839	13,951	<b>169,216</b>	167,871	1,345
Payroll & Related	(9,235)	(9,546)	(9,739)	(8,821)	(9,491)	(9,235)	(9,536)	(9,235)	(9,536)	(9,603)	(9,608)	(9,779)	<b>(113,364)</b>	(114,355)	991
Other Expenses	(9,260)	(10,119)	(9,150)	(10,055)	(9,207)	(10,030)	(9,605)	(10,314)	(10,404)	(12,471)	(10,971)	(10,971)	<b>(122,557)</b>	(130,083)	7,526
Departmental Income (Loss)	(5,542)	(6,210)	(4,386)	(4,785)	(4,221)	(5,047)	(5,408)	(5,003)	(4,529)	(8,035)	(6,740)	(6,799)	<b>(66,705)</b>	(76,567)	9,862
<b>Food &amp; Beverage</b>															
Revenue	77,721	91,310	62,300	59,879	68,926	85,016	106,936	82,028	95,522	80,100	86,682	79,588	<b>976,008</b>	1,059,343	(83,335)
Cost of Sales	(37,831)	(30,635)	(29,814)	(26,088)	(26,523)	(32,154)	(41,670)	(31,137)	(36,551)	(30,400)	(36,408)	(33,418)	<b>(392,629)</b>	(457,962)	65,333
Payroll & Related	(38,768)	(45,812)	(42,132)	(37,668)	(39,812)	(43,105)	(44,519)	(44,733)	(46,435)	(47,810)	(45,849)	(44,259)	<b>(520,902)</b>	(538,642)	17,740
Other Expenses	(9,551)	(15,847)	(10,476)	(7,641)	(7,414)	(9,692)	(13,584)	(9,072)	(9,244)	(13,251)	(15,580)	(13,368)	<b>(134,720)</b>	(165,856)	31,136
Departmental Income (Loss)	(8,429)	(984)	(20,122)	(11,518)	(4,823)	65	7,163	(2,914)	3,292	(11,361)	(11,155)	(11,457)	<b>(72,243)</b>	(103,117)	30,874
<b>Inn</b>															
Revenue	8,671	11,655	4,808	5,313	7,648	13,026	15,045	9,835	11,090	11,150	13,268	13,268	<b>124,777</b>	126,469	(1,692)
Payroll & Related	(13,616)	(14,860)	(16,899)	(14,201)	(12,912)	(13,324)	(12,912)	(14,150)	(13,812)	(13,882)	(13,690)	(14,115)	<b>(168,373)</b>	(164,506)	(3,867)
Other Expenses	(1,862)	(2,677)	(1,010)	(762)	(2,043)	(1,649)	(1,951)	(1,401)	(2,362)	(1,471)	(1,725)	(1,725)	<b>(20,638)</b>	(20,391)	(247)
Departmental Income (Loss)	(6,807)	(5,882)	(13,101)	(9,650)	(7,307)	(1,947)	182	(5,716)	(5,084)	(4,203)	(2,147)	(2,572)	<b>(64,234)</b>	(58,428)	(5,806)

