## Pecan Plantation Owners Association For the Month and the Eleven Months Ending September 30, 2009

	Current Menth				Voor to Doto	
	Current Month	Over(Under)			Year to Date	Over(Under)
Actual	Budget	Budget		Actual	Budget	Budget
Actual	Daaget	Daaget	Operating Revenues	Notaai	Daaget	Daaget
229,405	231,920	(2,515)	Operations Assessment	2,524,499	2,533,760	(9,261)
237,170	290,069	(52,899)	Operating Departments	2,464,178	3,034,706	(570,528)
			3 1 1 1 1			
466,575	521,989	(55,414)	Total Operating Revenues	4,988,677	5,568,466	(579,789)
			·			
			Cost of Goods Sold			
74,454	110,972	36,518	Operating Departments	770,075	1,066,346	296,271
392,121	411,017	(18,896)	Gross Operating Profit	4,218,602	4,502,120	(283,518)
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			Operating Expenses			
237,632	275,910	(38,278)	Labor, Taxes & Benefits	2,710,943	3,036,152	(325,209)
798	6,250	(5,452)	Legal & Accounting	108,713	89,750	18,963
8,651	10,796	(2,145)	Insurance	117,287	118,756	(1,469)
0	0	(=, : : : : : )	Real Estate Taxes	4,540	5,000	(460)
33,390	30,769	2,621	Utilities	326,661	301,826	24,835
12,975	15,390	(2,415)	Administrative & General	131,783	132,694	(911)
62,665	72,853	(10,188)	Operating Departments	717,904	833,410	(115,506)
		(10,100)	Operating Departments			(113,300)
356,111	411,968	(55,857)	Total Operating Expenses	4,117,831	4,517,588	(399,757)
36,010	(951)	36,961	Net Income Before Depreciation	100,771	(15,468)	116,239
	Current Month		Statement of Departmental Profit (Loss)		Year to Date	
		Over(Under)				Over(Under)
Actual	Budget	Budget		Actual	Budget	Budget
(3,934)	(4,402)	468	ACC	(43,027)	(47,295)	4,268
(4,703)	(6,939)	2,236	Communications	(57,027)	(69,704)	12,677
(2,474)	(10,239)	7,765	Food & Beverage	(60,271)	(92,892)	32,621
(27,446)	(32,076)	4,630	Golf	(304,893)	(384,283)	79,390
1,682	4,235	(2,553)	Marina	18,397	50,579	(32,182)
(3,907)	(2,366)	(1,541)	Membership Services	(51,188)	(39,736)	(11,452)
(18,666)	(6,268)	(12,398)	Roads & Grounds	(203,028)	(61,726)	(141,302)
(3,635)	(3,312)	(323)	Inn	(63,923)	(54,693)	(9,230)
(27,110)	(38,641)	11,531	Security	(353,242)	(439,991)	86,749
2,094	2,119	(25)	Stables	19,990	18,509	1,481
(19,392)	(25,727)	6,335	Sports & Recreation	(232,689)	(282,105)	49,416
152,018	138,244	13,774	Administrative & General	1,540,429	1,558,843	(18,414)
(8,517)	(15,579)	7,062	Facility Maintenance	(108,757)	(170,974)	62,217
36,010	(951)	36,961	Departmental Income (Loss)	100,771	(15,468)	116,239
	Current Month		Reserve-Replacement Cash		Year to Date	
1,994,118			Beginning Bal. Cash & Cash Equivalents	2,092,969		
77,222			Fund Assessment Payments Received	569,028		
18,211			Less Payments	642,857		
1,061			Interest Earned	35,216		
0				•		
			Service Charges, Fees & Other Exp	<u>167</u>		
\$2,054,189			Ending R&R Cash Account Balance	\$2,054,189		
			Less: Committed not Disbursed	60,374		
			Plus: Road & Bridge Receivable + Interest Net Cash & Cash Equivalents	337,278 \$2,331,003		
			Het Casii & Casii Equivalents	\$2,331,093		